Maintain Sufficient Manpower to Support Social Security System

2022 Edition Annual Health,

Labour and Welfare Report

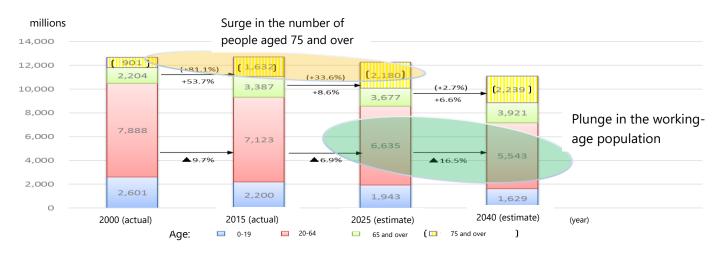
Part 1 (Outline)



1. Current situation and prospect

From a surge in the elderly to a plunge in working generation

The decline in the working-age population is projected to accelerate in 2025.



Boosting manpower is one of the top priority issues for the country's social security system in the Reiwa era

- About 10.7 million medical and welfare service workers are projected to be necessary in 2040.
- It is estimated that only about 9.74 million such workers will be available.

2018 (actual)
8.26 million workers
(12%)

2025 (estimate)	2040 (estimate)
9.4million workers	10.70millon workers
(14~15%)	(18~20%)

Demand side

The required number of workers estimated based on future demand for health care and nursing care services that reflects actual data and the country's population structure

Supply side

2040 (estimate) 9.74 million workers (16%)

The number of medical and welfare service workers calculated based on the assumption that the economy keeps growing and workforce participation increases

^{*} The figures in parentheses are the percentage of medical and welfare service workers in the total number of employed persons.

^{*} The data above are calculated based on the MHLW's manpower simulation carried out in May 2019.

2. Major efforts in the past and challenges (1)

Medical and welfare services are provided by workers and members of a wide variety of organizations and groups including those qualified by a state examination, local government employees, members of NGOs and NPOs.

List of qualifications authorized by the MHLW (medical and other health services and welfare services sectors)

•		•			•
Medical care-relate	ed				
physicians	337, 625	speech therapists	17, 905	Judo therapists	75, 786
dentists	106, 223	orthoptists	10, 130	Health-related	
pharmacists	310, 158	clinical engineers	30, 409	registered dietitians	264, 181
public health nurses	64, 819	prosthetists	128	Welfare- and nursing	care-related
midwives	40, 632	dental hygienists	142, 760	childminders	644, 518
nurses	1, 272, 024	dental technicians	34, 826	certified social workers	257, 293
clinical radiologists	55, 624	emergency life- saving technicians	66, 899	certified care workers	1, 754, 486
clinical laboratory technicians	67, 752	massage and shiatsu practitioners	118, 103	psychiatric social workers	97, 339
physical therapists	100, 965	acupuncturists	126, 798	licensed psychologists	54, 248
occupational therapists	51, 056	moxibustion practitioners	124, 956	*1-4: employed persons, *	K5: license holders, Ж6-9: registered p

X1 Statistics of Physicians, Dentists and Pharmacists 2020

(Note) The 2022 Annual Health, Labour and Welfare Report Part 1 focuses on people who have worked on nurturing and maintaining manpower in line with growing demand for medical and welfare services. The paper also looks at their achievements.

X2 Data as of 2019, Health Policy Bureau, MHLW

^{※3} Number of employed persons working in medical institutions (hospitals and clinics) calculated based on the full-time equivalent (FTE), Survey on Medical Institutions, 2020

¾4 Report on Public Health Administration and Services FY2020

^{※5} Health Policy Bureau, MHLW (as of March 2022)

X6 Health Service Bureau, MHLW (as of December 2021)

^{※7} Number of full-time and part-time workers, Survey of Social Welfare Institutions (as of October 1, 2020)

^{※8} Public Interest Incorporated Foundation Social Welfare Promotion and National Examination center (as of the end of March 2022)

^{※9} General Incorporated Association Japan Center for Certified Public Psychologists (as of the end of March 2022)

2. Major efforts in the past and challenges(2)

Physicians and nursing staff

Physicians

The number of physicians increased about 3,500 to 4,000 every year after the government called on medical schools to temporarily increase enrollment limits in 2008 in order to deal with serious shortages of physicians caused by an uneven geographical distribution of physicians in rural areas. Supply and demand are estimated to balance each other around 2029.

Number of physicians: 284,556 (December 2008) → 337,625 (December 2020)

OStill, it is necessary to address an uneven distribution of physicians by region and specialty.

Nursing staff

The number of nursing staff has increased due to various efforts such as training new staff, preventing workers from leaving jobs and supporting people returning to nursing jobs.

Number of nursing staff : 802,299 (December 1989) → 1,683,295 (December 2019)

O Still, it is necessary to address an uneven distribution of nursing staff by region and type of services and a growing demand for home-visit care.

Nursing care and child care workers

- Wages have increased by 75,000 yen a month for nursing care staff and 44,000 yen a month for child care workers since the government launched a wage-increase program.
- > The average turnover rate for nursing care workers fell below the average for workers in all industries for the first time in 2019. It has continued to decline since then.

Nursing care workers: 17.8% (2010) \rightarrow 15.4% (2019) \rightarrow 14.9% (2020)

Workers in all industries on average : 14.5% (2010) → <u>15.6% (2019)</u> → 14.2% (2020)

The active job openings-to-application ratios for jobs in the fields of nursing and child care have remained higher than the average ratio for jobs in all occupations.

3. Future direction

It is crucial to provide medical and welfare services whenever needed in order to make the country' social security system sustainable for the long run. To achieve the goal, the Ministry is working to increase manpower that helps support the social security system while promoting innovation.

Aiming to ensure that services continue to be provided even if the country's population keeps shrinking while maintaining a sufficient pool of manpower and promoting reform

Expected number of medical and welfare service

workers necessary to provide services



✓ Medical and welfare service reform (innovation, task shifting, task sharing)

✓ **Measures suited to local circumstances**(local communities, efforts to deal with an uneven distribution of manpower, operation of multiple businesses by medical corporations and social welfare corporations, partnerships between those corporations)

- ✓ Wage increase
- ✓ Promote workforce diversity

Maintain a sufficient pool of manpower in sectors that need to increase workforce in line with local needs.

(home-visit services, child care services, child abuse prevention, COVID-19, etc.)



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4. Examples of efforts

Efforts suited to local circumstances

<Measures taken by local communities>

- Establish a multi-layered support system for everyone
- Establish comprehensive support systems in fields targeting the elderly, persons with disabilities, children and others
- Social farming

<Efforts to address an uneven distribution of physicians by region and specialty>

> Set regional quotas for medical school enrollment





Workers leaning how to use a portable ultrasound device in a workshop (Hakodate city, Hokkaido)

Shopping assistance in communities

with high percentages of the elderly

(Sakai city, Fukui prefecture)

<Operation of multiple businesses by medical corporations and social welfare corporations, and partnerships between those organizations>

 Promote personnel exchange programs between participating corporations while making sure that they maintain independence

(Regional medical coordination promotion corporation system and social welfare coordination promotion corporation system)



Nursing care robot exhibition • job seminar (Akita prefecture)



Investment in people and investment in the future

<Wage increase>

- > Child care and nursing care workers, workers providing welfare services for the disabled, etc.
- increase equivalent to 9,000 yen per month (from February 2022)

 Nursing staff, etc.

Aiming to establish a sustainable social security system amid the shrinking population through various efforts



<Promote workforce diversity>

- Provide information that attract people to jobs in sectors facing labor shortages through public job placement centers (Hallo Work offices)
- > Offer benefit-type scholarships with no obligation of repayment to students, etc.
- Provide the active elderly with opportunities to work for communities (for instance, opportunities to work as child care assistants or food servers at nursing care facilities)
- > Improve workplace environment for foreign workers

Service reform

<Robots , AI, ICT>

- Promote remote diagnosis and treatment of patients including telemedicine
- Support for the introduction of nursing care robots and other technologies in facilities for the elderly



Using transfer aids to reduce the burden on care providers and maintain the quality of care (Setagaya ward, Tokyo)

<Task shifting, task sharing>

- Interprofessional collaboration in health care(team work in health care)
- Promote work-style reform for physicians
- Boost hiring of nursing and child care assistants

Interprofessional team conference
(Kanagawa prefecture)





Child-care room for hospital workers' childrer who are sick or recovering from an illness (Tsukuba city, Ibaraki prefecture)

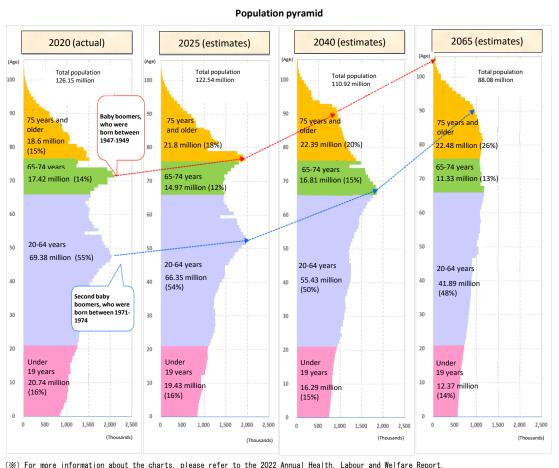
<Organizational management reform>

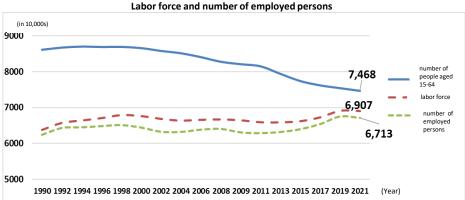
 Organize seminars and workshops designed to change the mindset of managers and corporate executives and improve their management skills

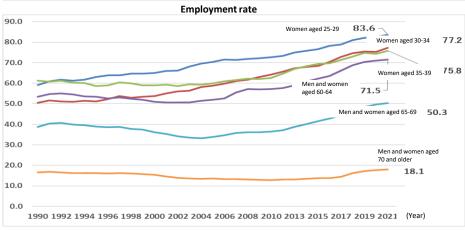
Improvement in work environment

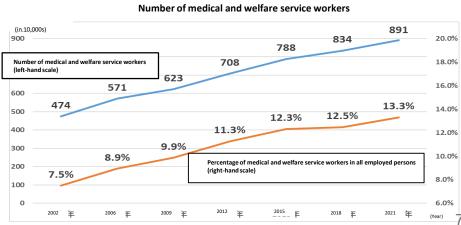
Reference for "1. Current situation and prospect"

- The total number of employed persons stood at about 67.13 million in 2021, maintaining the levels seen in the late 1990s. This is because increasing employment rates among women and the elderly have pushed up the number of employed persons.
- The number of medical and welfare service workers increased by 4.1 million in about 20 years.
- The number of people aged 20-64 is expected to decline by about 14 million over the next 20 years.



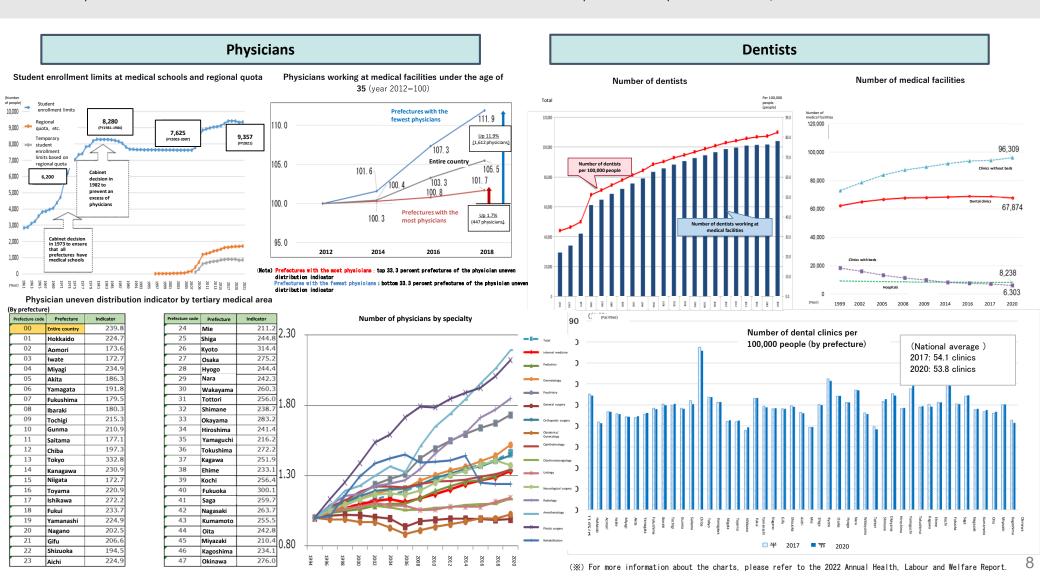






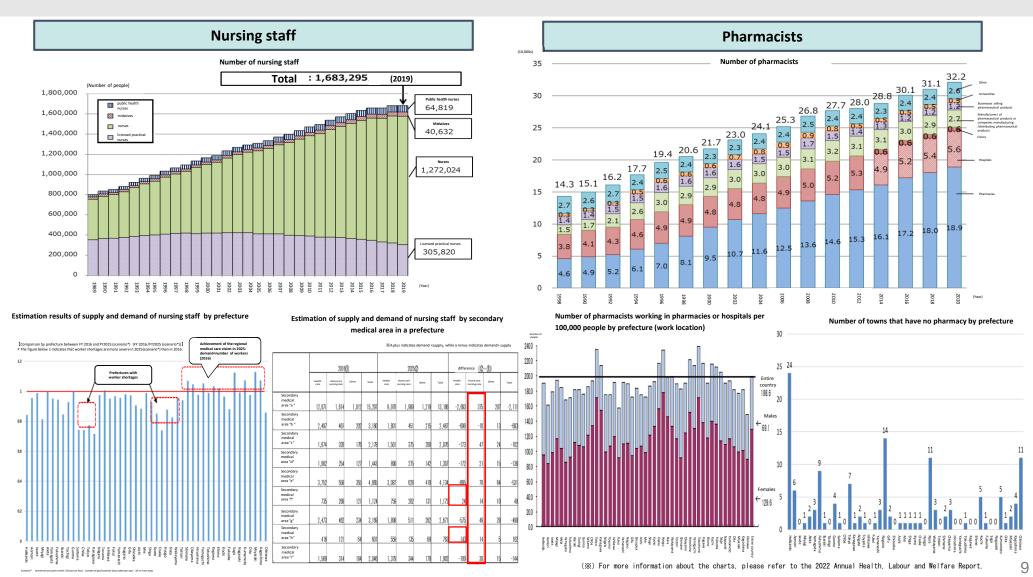
Reference (1) for "2. Efforts in the past and challenges"

- > The number of physicians increased by 3,500-4,000 every year after the government called on medical schools to temporarily increase enrollment limits in 2008 in order to deal with a serious shortage of physicians caused by an uneven geographical distribution. Still, it is necessary to address an uneven distribution of physicians by region and specialty.
- > The pace of increase in the number of dentists has slowed. But the number of dentists per 100,000 people has been on the rise. Meanwhile, there are regional disparities in access to dental care when it comes to the number of dental clinics and hospital dental departments. In fact, some communities have no dentists.



Reference (2) for "2. Efforts in the past and challenges"

- > The number of nursing staff has increased thanks to various efforts such as training new staff, preventing workers from leaving jobs and supporting people returning to nursing jobs. Still, it is necessary to address an uneven distribution of nursing staff by region and type of services. A growing demand for home-visit care also needs to be dealt with.
- > The number of pharmacists has grown as universities' faculty of pharmaceutical science has increased student enrollment quotas. However, there are disparities in distribution of pharmacists by region and type of business, and some communities have no pharmacy.



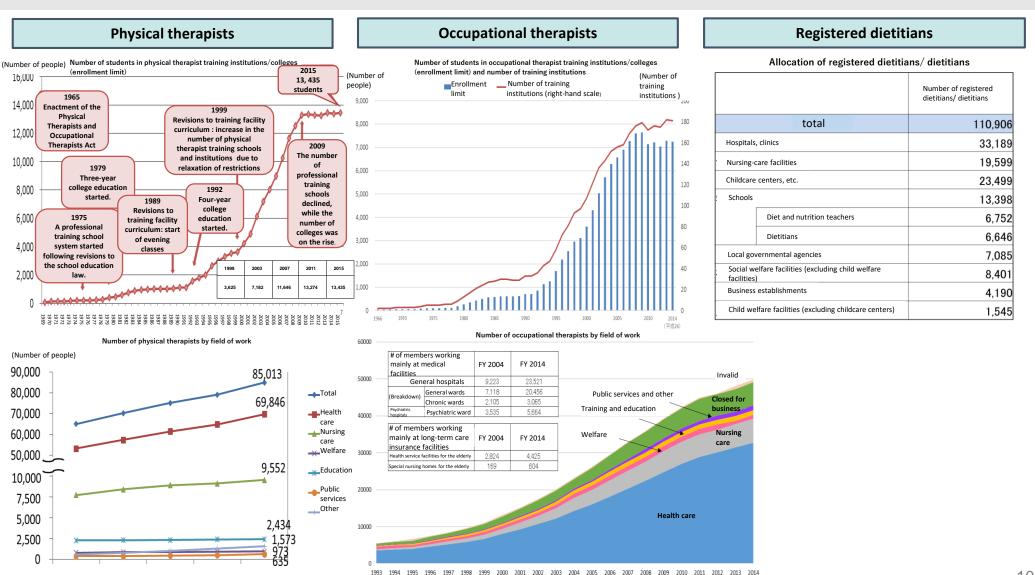
Reference (3) for "2. Efforts in the past and challenges"

Apr. 2013

Apr.2014

Apr. 2015 Jan. 2016

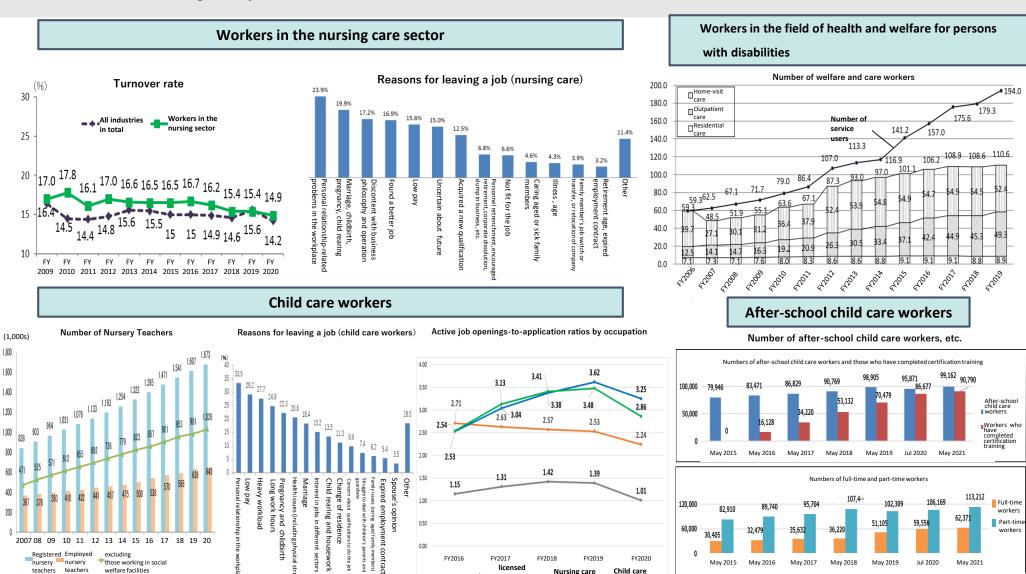
- The numbers of physical therapists and occupational therapists have increased. About 70-80 percent of them are working at hospitals or clinics.
- About 30 percent of registered dietitians are working at hospitals or clinics while 20 percent are working at facilities such as childcare centers.



(X) For more information about the charts, please refer to the 2022 Annual Health, Labour and Welfare Report

Reference (4) for "2. Efforts in the past and challenges"

- The number of workers has been increasing in such sectors as nursing care, mental health and welfare, and child care including after-school child care as more and more people use services.
- Nursing care workers and child care workers cite wages, work hours, other working conditions and life events as major reasons for leaving their jobs.



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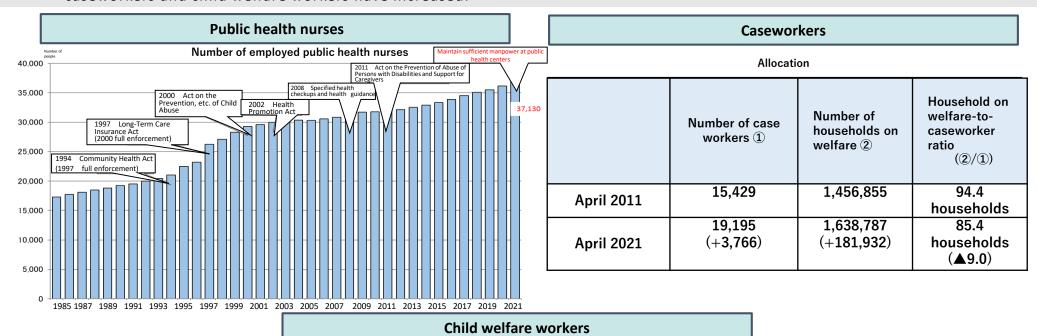
nurses

workers

(%) For more information about the charts, please refer to the 2022 Annual Health, Labour and Welfare Report

Reference (5) for "2. Efforts in the Past and Challenges"

- The number of public health nurses employed by local authorities has increased as their job responsibilities diversify and the role they play expands.
- > It is necessary to provide services according to the number of households and children in need of support as the numbers of caseworkers and child welfare workers have increased.



Allocation of child welfare workers 1st FY of the plan 2nd FY of the plan 3rd FY of the plan 4th FY of the plan Set the target one year About 5,765 workers (Number of people) 5,500 About 5.260 workers About 5,260 workers 5,168 workers About 4,700 4,553 5,000 workers About 4.300 workers workers workers 4,500 3,817 workers 4,000 3.235 workers 3,500 3,000 2,500 FY 2017 Result FY 2019 Plan FY2019 Result FY2020 Plan FY 2020 Result FY 2021 Plan FY 2022 Plan (Formulation of the plan)

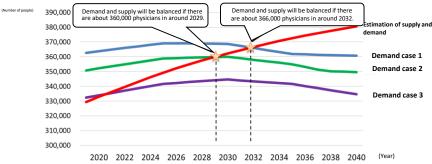
Wage increase of child welfare workers, etc.

	FY2019	From FY2020
Child welfare workers	12,160 yen	20,000 yen
Child psychologists	_	20,000 yen
Public health nurses	_	20,000 yen

Reference for "3. Future Direction"

- As the level and pace of population aging vary widely by geographic region, demand for health and nursing care services is expected to be declining through 2040 in some regions.
- It is necessary to maintain a sufficient pool of manpower to meet future local needs.

Estimation of supply and demand of physicians

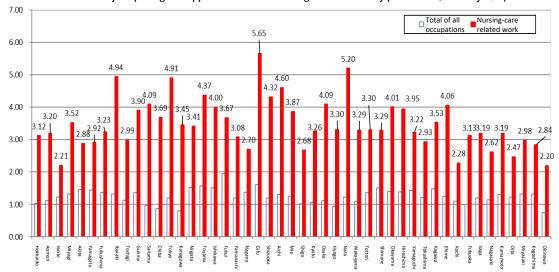


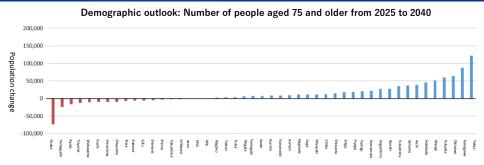
(Note) Estimation of supply: the estimates are calculated based on the assumption that the enrollment limit at medical schools will remain at 9,330, the limit set in fiscal 2020

Estimation of Demand:

- · Case 1 (Limitation of 55 hours on weekly working, etc. ≒ Equivalent to 720 hours of overtime and holiday work per year)
- · Case 2 (Limitation of 60 hours on weekly working, etc. ≒ Equivalent to 960 hours of overtime and holiday work per year)
- · Case 3 (Limitation of 78.75 hours on weekly working, etc. ≒ Equivalent to 1,860 hours of overtime and holiday work per year)

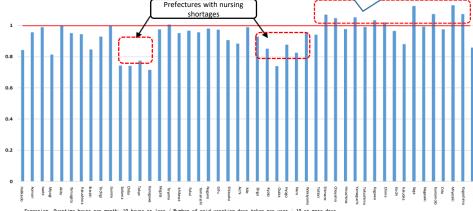
Active job openings-to-application ratio of nursing care workers by prefecture (February 2022)





Estimation result of supply and demand of nursing staff

[Comparison by prefecture between FY 2016 and FY2025 (scenario*)] [Achievement of the regional medica care vision in 2025: * The figure below 1 indicates that a nursing shortage is more severe in 2025 (scenario*) than in 2016. demand<number of nurses (2016)



Year-on-year comparison: active job openings-to-application ratio of child care workers by prefecture (January of each year)

acii year)			
	Jan 21	Jan 22	
Total	2.94	2.92	
☆Hokkaido	1.92	2.10	
☆Aomori	1.67	1.92	
☆Iwate	1.74	2.00	
Miyagi	3.50	3.06	
Akita	1.66	1.46	
Yamagata	2.23	2.15	
Fukushima	3.14	2.79	
Ibaragi	4.34	3.97	
☆Tochigi	4.44	5.32	
Gunma	2.07	1.92	
Saitama	4.44	3.51	
Chiba	3.02	2.54	
Tokyo	3.72	3.43	
Kanagawa	3.03	2.00	
Niigata	2.95	2.82	

	Jan 21	Jan 22
☆Toyama	2.49	2.53
☆ Ishikawa	1.72	1.93
ukui	3.88	3.73
☆ Yamanashi	2.34	2.89
Nagano	2.93	1.89
☆Gifu	2.67	2.71
☆Shizuoka	3.90	4.40
☆ Aichi	2.42	2.90
Чie	2.23	1.96
Shiga	3.43	2.40
☆ Kyoto	2.38	2.93
Osaka	4.37	3.92
Hyogo	2.63	2.53
☆ Nara	3.23	3.26
☆ Wakayama	1.80	3.59
A. Takkawi	2 42	2.40

	Jan 21	Jan 22
☆Shimane	1.85	2.02
☆Okayama	4.66	4.74
☆Hiroshima	3.27	3.79
☆Yamaguchi	1.58	1.89
Tokushima	3.55	3.47
☆Kagawa	2.26	3.04
☆Ehime	2.86	3.36
☆Kochi	1.62	1.94
☆Fukuoka	2.46	2.84
☆Saga	2.02	2.33
☆Nagasaki	1.55	2.11
☆Kumamoto	1.72	2.36
☆Oita	2.05	2.58
☆Miyazaki	1.91	2.64
☆Kagoshima	2.37	2.80
Okinawa	3.43	3.43

(Note) The figures above are not adjusted and show the active job openings-to-application ratio of permanent workers including part-timers. The ratio rose year-on-year in prefectures marked with \$\psi\$. The figures inside green backgrounds indicate they are above the national average.

(lpha) For more information about the charts, please refer to the 2022 Annual Health, Labour and Welfare Report. 13

Reference for "4. Examples of Efforts"

Service reform/improvement in work environment

<Robots, AI, ICT>

- Support for the introduction of nursing-care robots and other technologies in facilities for the elderly
 - > The Okayama municipal government uses funds to reform regional health and nursing care service by lending out care robots to nursing care facilities in the city under a project designed to expand the use of such robots. (Okayama city, Okayama prefecture)
 - Developing products to meet the needs of frontline care workers (Future Care Lab in Japan, Shinagawa City, Tokyo)

Nursing-care robot promotion project (Okayama city, Okayama prefecture)





(Future Care Lab in Japan, Shinagawa ward, Tokyo)

• Promote remote diagnosis and treatment of patients including telemedicine

Efforts suited to local circumstances

<Operation of multiple businesses by medical corporations / social welfare corporations and partnerships between those corporations>

> Several social welfare corporations are collectively working to maintain sufficient manpower and promote human resource development and community-based services. (Social welfare corporation group Ligare, Kyoto)

<Interprofessional collaboration in community>

Community pharmacists, in cooperation with other professionals such as hospital pharmacists and nurses, provide home care services to reduce leftover medicines and improve patients' adherence to medication (Pharmacy Hikino, Fukuyama city, Hiroshima prefecture)







Nursing home hosting university students for free in exchange for volunteering with elderly people living in the care home
(Humanitas Deventer, the Netherlands)

<Task shifting / task sharing>

- Promote work-style reform for physicians
- > The hospital's departments such as nursing department and pharmacy department have devised a plan designed to reduce physicians' workload by shifting and sharing duties handled by physicians. A cross-functional team promoting work-style reform has been making efforts to improve the way of working for people of all occupations in the hospital. (National Hospital Organization Kyushu Cancer Center)
- > With the deeper understanding of the hospital director, the "primary physician team system" and "shift system" are adopted. Individual interviews with on-site physicians and sharing information on a regular basis by the head of the workplace have contributed to creating an organizational culture focusing on improvement in female physicians' work environment. (Fukuoka University Chikushi Hospital, Fukuoka city, Fukuoka prefecture)
- Interprofessional collaboration in health care (team work in health care)
 - > Some tasks have been shifted from physicians and dentists to allied health care professionals.

X Laws on task-shift in procedures performed by clinical radiologists, clinical laboratory technicians, clinical engineers and emergency life-saving technicians have been amended.

<Promote workforce diversity>

- Promote active engagement of foreign workers, nursing care and child care assistants, etc.
 - > The corporation has actively accepted worker candidates in the nursing care and welfare service sectors under the EPA program as well as technical interns and specified skilled workers in nursing care. Foreign managers make the best of their talent and skills on the job thanks to the corporation's effort to create a diverse work environment. (HOUYUKAI (Social Welfare Service Corporation))

<Measures taken by local communities>

- Establish a multi-layered support system
 - The municipality has set up a council to deal with complex issues that existing assistance agencies in each sector struggle to tackle. (Sakai city, Fukui prefecture)

Promote social farming

The corporation helps users develop their physical strength, patience and teamwork that are necessary for work, considering their abilities and health conditions. It also provides shopping assistance services to local residents who have difficulty going out on their own. (Social welfare corporation Cocoron, Fukushima prefecture)

Council meeting (Sakai city, Fukui prefecture)



Persons with disabilities playing important roles in local industries (Social welfare corporation Cocoron, Fukushi prefecture)



 Build a comprehensive support system covering multiple fields such as support for the elderly, persons with disabilities and children