5 Job Card System

Job Card System Overview

Background

- During the recent downturn in employment, non-regular employees including young adults working as parttimers unable to find employment as regular workers, females wishing to reenter the workforce after raising children, and single mothers
 - · lack opportunities to build their vocational abilities, or
- find it difficult to gain proper recognition for the quality of their work and vocational abilities even after accumulating work experience because they have worked as non-regular employees, a circumstance which also creates obstacles to securing employment as regular employees.
- In addition, it is necessary to promote a shift to more stable employment targeting a wide range of job seekers, etc. under the current severe employment situation.

Required measures

It is necessary to provide assistance to the above-described individuals to effect more stable employment, including regular employment, through career consulting, practical vocational training, the evaluation of ability after training, etc.

Shift to stable employment through three-step assistance utilizing job cards

Career Consulting

Clarifying the purpose of and desire for employment through a review of previous work experience, certifications, and strong points to appeal to prospective employers

Practical vocational training

Acquiring practical abilities required by companies through vocational training combining OJT and Off-JT.

Evaluation of ability after the training

Clarification of vocational abilities through objective evaluation by companies or training organizations that can be used to appeal to prospective employers.

Employment

Details of Job-Card System

Job Ca

Purpose of the System

Job-Card system is for the purpose of promoting the transition to the stable employment through the promotion of matching between the job-seekers and the companies, and of acquisition of the practical vocational abilities by promoting:

- ① Implementation of Career Consulting utilizing the job-card by career consultants with knowledge to certain extent
- ② Provision of the opportunities to attend the practical vocational training (Vocational Ability Formation Program), including the one combining the OJT with the class lectures at the educational training institutions, etc.
- 3 Utilization in the job-seeking activities of the Job Card, in which the information of the vocational ability evaluation after the training is gathered other than the history of job experiences that is overhauled through the career consulting using the Job-Card.

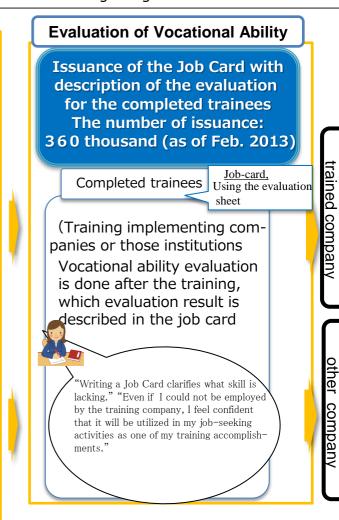


Provision of Vocational Training

Practical Vocational Training combining OJT and Off-JT

- Ompanies employ the young who have not hired as a regular employee to train them.
 - Fixed-term training
 - Practical human resources development system
 - Challenge Grant for the young
- OJapanese-style Dual System
 Prefectures outsource the training to
 the private educational training institutions
- Public Vocational Training
 (training for the displaced workers and those for newly graduates)
 Targeted mainly for the insured of the employment insurance

 Training for supporting the job-seekers
- OTraining for supporting the job-seekers
 Targeted for the unemployed who cannot receive the unemployment premium



Get employed without having trained

ences in internship and part time jobs, etc.

ing the vocational awareness

Nurturing the career awareness and clarify-

Promotion of the Job-Card System



Budget for FY2013

Promoting the smooth employment for the trainees who get the job-card through the promotion of utilization of the jobcard at the public vocational training or at the training supporting for the job-seekers, exploration of the "companies which support the dissemination of the job-card" by utilizing it as application references in the job interviews, and collection and dissemination of the good case examples utilizing the job-card for students.

Promotion of the training combining the OJT and classroom lectures

| | C | | | : | and the second section in |
|---------|-------------|------------|------------|---------|---------------------------|
| () | Support for | r the emb | invers wno | imbieme | ent the training |
| \circ | Supportion | Circ Cirip | | piciii | one che chamming |

| 1 | Subsidy for upgrading careers | 900 million yen |
|---|--------------------------------|-----------------|
| • | Subsidy for approaning careers | 500 |

- 30 billion $yen(\times 1)$ HRD Support Program for revitalization of Japan
- Subsidy for promoting career formation 2.8 billion yen

Promotion of dissemination of the Job-Card System

- 1.73 billion yen Promotion of the dissemination of the Job-card by setting up the job-Card Centers and the like.
 - Regional Job-Card Centers: 47 centers, Support Centers: 58 centers
- 10 million yen (2)Promotion of the smooth employment for the new-graduates at the Small- and Medium-sized companies, utilizing the job-Card for Students
- (3)Nurturing the registered career consultants responsible for issuance of the job-card

0.1 billion yen

Supplementary Budget for FY 2012

72.8 billion yen (**%2**) Grant for supporting the HRD and stable employment for the young (The Youth Challenge Grant)



^{*1} Described is the whole size of the business (Inseparable solely into the grant for the fixed-term apprentice type training) (Grant for supporting the nurturing the non-regular workers)

%2 The size of business is described.

Subsidy for Upgrading Careers

Osubsidy comprehensively supporting for the employers, who implement the programs to promote upgrading of careers for the so-called non-regular workers (**) like the fixed-term, part-time and dispatched workers.

(%) Including the indefinite-term contract workers other than regular workers

ORealizing the productivity improvement in the company through the enhancement in the morale and capabilities of the workers, and securement and stable employment of the capable workers.

(In applying for this subsidy)

"The managerial personnel in career-upgrade" must be deployed at every business establishment and "the career upgrading schedule" must be drawn up in accordance with the "Guidelines concerning Career Upgrading of the fixed term workers.

(**)"Fixed-term workers" include the part-time and dispatched workers: the same applies hereafter.

[Menu of Subsidies]

| | Content of the Subsidies | Subsidized Amount Amount () is applied to the major companies (Part-time regular workers are employed by a major company) | | |
|--|--|---|--|--|
| Regular Employment /Conversion to the regular employment (Note 1) | Subsidy is provided in case that an employer converts a fixed-term employee to a regular employee or an indefinite-term employee to a regular employee. (*) In case of converting to indefinite-term employment, the basic wage must be raised by more than 5%. | Fixed →Regular: 400 thousand yen per worker (300 thousand yen) Fixed→Indefinite: 200 thousand yen per worker (150 thousand yen) Indefinite→Regular: 200 thousand yen per worker (150 thousand yen) *In case that the target worker is a mother of a single-mother household or a father of a single-father household, 100 thousand yen or 50 thousand yen is added to the above amount per worker. | | |
| Human Resources Development (Note 2) | Subsidy is provided in case that an employer provides the followings to the fixed-term employees: • General vocational training (Off-JT) or • Fixed term on-the-job training (3-6 month period vocational training combining Off-JT and OJT using a job-card) | Off-JT 《per worker》 Wage subsidy: 800 yen/hour(500 yen) Expense subsidy: 200 thousand yen at the maximum (150 thousand yen) OJT 《per worker》 Subsidy in implementation: 700 yen/hour(700 yen) | | |

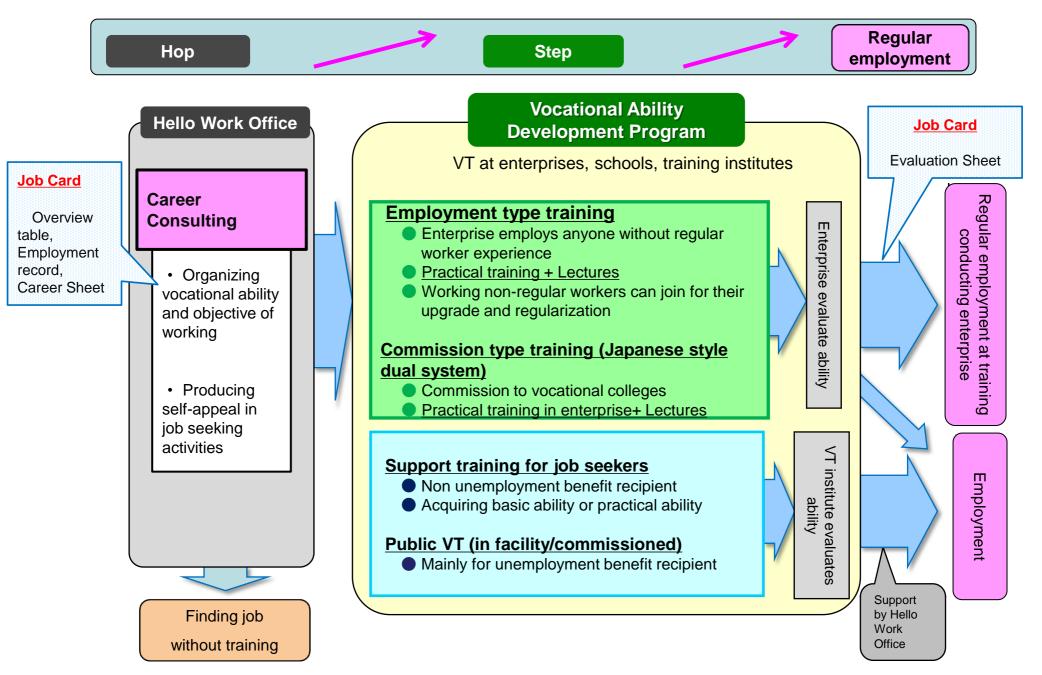
| Improvement in working conditions | Subsidy is provided in case that on preparing the table on the basic wage of all fixed-term employees, the wage is revised to increase by more than 3%. | Ten thousand yen per worker (7.5 thousand yen) iii In case of utilizing "evaluation on duty", 100 thousand yen (75 thousand yen) per employer is added | |
|---|---|--|--|
| Health Care | Subsidy is provided in case that the physical checkup for the fixed-term employees is regulated and more than 4 of them get checked. | 400 thousand yen per business entity (300 thousand yen) | |
| Part-time regular employee | Subsidy is given in case that transition to a part-time regular employee from a fixed-term employee or a full-time regular employee, or a part-time regular employee is newly hired | 200 thousand yen per worker (150 thousand yen) XIn case that the target worker is a mother of a single-mother household or a father of a single-father household, 100 thousand yen is added to the above amount | |
| Increase of the working hours for the part-time workers | Subsidy is given in case that weekly working hours of 25 or less than 25 hours increase to over 30 hours | 100 thousand yen per worker (75 thousand yen) | |

(Note1) As for dispatched workers, it is applied in case of being directly employed by the dispatched workplace. As for conversion to the indefinite term employment, it applied, limited only to the fixed-term workers with total employment period within 3 years.

(Note 2) In case of the priority areas, the subsidy for the expense is limited up to the amount of 300 thousand yen(200 thousand yen) through the Japan Revitalization HRD Support Program. (implemented in Jan., 2013)

*Integrating and abolishing the subsidies for promotion of the equal treatment/regular employment and for promotion of Career formation (part), Special subsidy for stabilization of the employment for the dispatched workers, menus are renewed and those subsidies are established as a new subsidy system.

Employment promotion by Job Card System



Vocational Training utilizing Job Cards

| | Employment Type Training | | | Public Vocational Training | | | |
|-----------------------|--|---|--|---|--|--|---|
| | Fixed-Term Practical | | | Training for individuals seeking re-employment | | | Job Seeker |
| | on-the-job Training Program | Human Resource development System | Challenging training for the youth | Commissio n Type Training | In-facility Training | Training for Recent Graduates | Support Training |
| Intended participants | •Anyone with little or no experience of being a regular worker •Non-regular workers in the enterprises | Individuals between 15 and 44 years of age Non-regular workers in the enterprises only shifting to regular workers. | Non-regular workers below 35 years od age Non-regular workers in the enterprises | Job seekers who register to Hello Work Office | Job seekers who register to Hello Work Office | High school graduates, etc. | Individuals who are not eligible to receive unemployment benefit |
| Period | 3-6 months | 6 months - 2 years | 3 months - 2 years | 3 months - 1 year | 6 months - 1 year | 1-2 year(s) | 3-6 months |
| Purpose | Shifting to regular workers through practical training under employment | Becoming core workers at workplace through practical training under employment | Shifting to regular workers through practical training under employment | Developing practical vocational ability utilizing private institution | Acquiring necessary knowledge & skill for reemployment at public institution | Fostering skilled workers at public institutions | Developing from basic to practical vocational ability utilizing private institution |

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PR and Enlightenment of overall Job-Card System to a wide range of

Labour Bureau (Prefectures)

ard

enter

peoples including job-seekers

Corporations

Job-seekers

Regional Job-Card Support Centers (58 centers)

(municipal level employers' associations)

Implementation of Career

•Developing, Registering and Coordinating of corporations implementing training for employed workers and educational training institutions

Dissemination and Promotion of Job-Card System

- Implementing the career consultation for employed workers
- Supporting with making the training program, etc.

Implementation of seminars by trainers and assessors

Promotion of utilization of the programs shaping the

vocational abilities

- Grasping the training implementation status and giving guidance, and grasping the employment situations after completing trainings, etc.
- Promoting corporations to utilize job-card at job interviews (Seeking the companies who support dissemination of the job-card)

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Promoting status of Job Card System (As of End of Feb. 2013)



| Number of those who obtained Job-Card (person) | 837,758 | |
|---|-------------------------|------------------------------------|
| Attendance in the developing vocational ability programs | 652,406 | |
| Job Card for students | (1,982 person (※1)) | |
| Miscellaneous (general job seekers, etc.) | 185,352 | |
| Attendance in the developing vocational ability programs (person) [graduates] | 652,406 [365,219] | (Reference) Employment Rate(※6) |
| Training for employed workers (April, 2008 ~) (※2) | 49,304 [31,884] | 94.9% (82.1%) |
| Outsourced training (April, 2008 ~) | 123,594 [94,843] | 76.8% |
| Public vocational training (April, 2012 ~) (※3) | 124,885 [32,611] | Indoors: 83.3% Outsource: 68.2% |
| Job seeker support training (Oct, 2011 ~) | 140,131 [46,170 (※4)] | Basic : 73.4% Practical : 75.2% |
| Fund training (April, 2011 ~) (※5) | 214,492 [172,363] | 81.3% |
| Number of companies supporting dissemination of Job Card | 17,170 (companies) | |

- X1: The figure is the cumulatively calculated one of the attendance in the vocational ability formation program and those who have got others (general job-seekers).
- X2: Attendance in the vocational ability formation program (completed) is not the same as the total of the attendance of each training, excepting the cumulated figure.
- *3: The figure shows those who attended in only trainings for the unemployed (Real figures of the training for graduates are made clear in the next year)

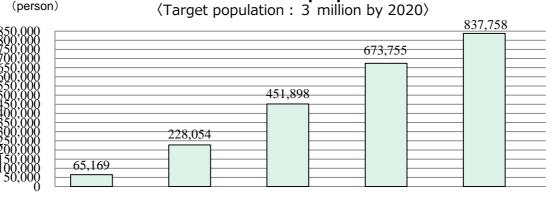
FY2008

FY2009

- X4: The number of those completed the trainings supporting the job-seekers is for the training which opened in FY2011 and finished in September, 2012.
- X5: The number of those completed the Fund Training and their employment rate is for the courses which opened after April 2011 and completed September, 2012
- %6: The rate of employment is for those who have got employed at this time (As for the training supporting job-seekers, it is for FY2011 at this time.)

 (However, the figures shown in the bracket in the "training for employed workers" is the number of the regular employees excluding non-regular workers)

Number of those who prepared Job-Card



FY2010

FY2011

End of Dec. 2012

